Why and How to Include People with Disabilities in Your Emergency Planning Process?

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Why Include Disability Specific Advisors?

The internal expertise of emergency service organizations can be augmented by utilizing external qualified advisors with disabilities. Qualified advisors are those who understand and can think through issues from a disability perspective. These advisors can help an organization: take advantage of the wealth, depth and breadth of information available from the disability community, and effectively plan to include people with disabilities and activity limitations as well as prevent making a variety of sometimes-costly mistakes.

Unfortunately, the history of including people with disabilities has been, in large part, one of paternalism. Entire professions of "experts," have emerged who have taken control over basic life decisions away from people with disabilities. However, experience repeatedly demonstrates that, given the proper tools, people with many different types of disabilities can devise creative approaches to eradicate barriers that have stumped the so-called experts. For example, the newer, more popular and functional lightweight "sports" wheelchairs that are now widely used were designed by innovative wheelchair users, not the established wheelchair industry (Kaplan 1992). Including people with disabilities can be rich with recommendations that serve the mutual interest of an organization and its customers. People with disabilities and activity limitations can be excellent problem solvers.

Strategic planning and evaluation should include the diverse populations of people with disabilities and activity limitations in an organization’s planning including procurement, and programs of emergency planning, preparedness, response, recovery and mitigation services.
Benefits include:

- Listening and learning directly about the issues facing the disability community;
- Utilizing expertise to develop accessible, inclusive and appropriate programs;
- Allowing for free and frank discussion between an organization and knowledgeable advocates;
- Providing respectful and targeted critiquing to help an organization be more successful;
- Allowing for identification and resolution of issues in a cooperative rather than a confrontational environment;
- Creating a forum for thoughtful people to discuss needs, concerns and obstacles to achieving mutual goals;
- Allowing for the growth of disability advocates in understanding how an organization operates and continues to evolve. Knowledgeable and qualified people with disabilities and activity limitations can be one of an organization’s best and most articulate allies;
- Strengthens an organization’s ability to include disability specific issues and to better plan, set priorities regarding existing and emerging policy issues, and how best to effectively deliver services;

A process that includes qualified people with disabilities in, not token ways, but major significant and powerful ways, can result in exceptional improvements in an organization’s understanding and responsiveness to the very diverse communities of people with disabilities.
o Evaluating all levels of communications between an organization and people with disabilities;

o Providing insightful input on strategies, policies and practices helps to pre-test, improve and strengthen public policy initiatives;

o Applying best thinking to effectively include and serve people with disabilities for many years to come, and

o Enhancing an organization’s credibility and accountability with the disability and senior communities.

Who Are Qualified People With Disabilities?

Qualified people with disabilities include those who:

- Identify as people with disabilities and / or activity limitations,

- Have a user’s perspective,

- Have personal experience with disability and disability advocacy,

- Can speak broadly on disability issues as opposed to only addressing their own needs,

- Are knowledgeable about cross-disability access issues (hearing, vision, mobility, speech, and cognitive limitations), and

- Are knowledgeable about a variety of physical, communication, and program access issues.
Qualified people should:

- Be connected to and involved with segments of national, state or local constituencies of the disability community, such as active involvement in broad based disability organizations (and for blind, deaf, hard of hearing, learning disability, developmental disability, independent living, multiple chemical sensitivities, etc).

- Have in place and use communication arteries to facilitate two-way communication with the segments of the disability community they are representing (Kailes 2002).

In addition, other types of experience may be needed. For example, qualified advisors, trainers, contractors and consultants with disabilities may need to have:

- Disaster-related technical expertise.
- Advocacy experience, management experience, and training skills.

**How Can You Recruit Qualified People With Disabilities?**

**Avoid Haphazard Random Recruitment**

When asked to include perspectives from the disability communities on a project, board, committee, workshop, etc., organizations sometimes get less than adequate representation. This is because selecting representatives can be a haphazard and random process where planners do not take time to think through the type of representation desired. It is common for people responsible for recruiting representatives from the disability communities to automatically think of and choose a co-worker, colleague,
neighbor, friend, or acquaintance that happens to have a disability or activity limitation. These individuals may or may not be qualified representatives.

Announcing, Selection and Recruiting Process

By establishing selection criteria for the type and diversity of representation you are seeking from qualified people, you can create more targeted recruiting. A sound way to start is to:

Create a description of the:

- Goals and objectives of the group;
- Qualities of the representatives you are looking for;
- Projected time commitments needed from participants (projected number of meetings, length of meetings, preparation time, over what number of months, years), and
- Policies regarding expense reimbursement and honorariums.

Create an application for disability specific organizations to nominate representatives, as well as, back up individuals whom they would like to represent their organizations and constituents.

- The applicant organizations should document:
  - The qualifications of the two representatives they are nominating.
  - How these representatives will communicate with the constituencies they represent.
Send this recruiting announcement and application to disability organizations. If you do not know where to send this recruiting material ask a well-established disability specific organizations to assist you. This organization can also assist you with your representative selection process.

Pay for Participant’s Time and Expenses

Emergency services personnel sometimes incorrectly assume that people representing not-for-profit organizations are able to volunteer their time. Reimbursement of expenses and providing an honorarium demonstrates that you value these individuals’ expertise and time. Offering a wage-replacement honorarium is especially important for people who have to use their personal time (verses job-time) to participate.

Be Prepared To Offer Accommodations

All meetings should offer both communication and physical access. Communication access involves providing content in methods that are understandable and usable by people with: reduced or no ability to: speak, see, or hear. Physical access means individuals with disabilities can get to, enter, and use meeting facilities (accessible: paths from public transportation drop off points and parking (curb cuts, ramps) rest rooms, hotels and meeting facilities etc).
Before the first meeting be sure to inquire if any group member may need an accommodation in order to fully participate. Such items may include:

• Materials in alternative formats (braille, large print, disk, audio formats)

• Assistive listening systems

• Qualified Interpreters

• Computer-aided transcription services

• Audio visual materials which are captioned and audio described

• Accessible web sites

**Summary**

Planning for and not with people with disabilities reflects an old paradigm “a lot about us without us.” It is important to include people with disabilities in emergency services as contributors and collaborators, not just as people viewed as victims to be rescued. It is time to revise methods and embrace the approach “nothing about us without us!” Being diligent regarding seeking qualified representatives will yield positive payoffs.
References


Resources


This covers maximizing legibility for people with partial sight.


A concise guide offering important tips in assuring access to the widest possible audience. Includes how to: make visual aids accessible through oral narratives and format; work with sign language interpreters; make soundtracks accessible through captioning; work with assistive listening systems; convert handout materials to alternative formats (braille, large print, disk, audio cassette); record material on audio cassette; and locate braille transcription, captioning, recording and duplicating services.


The fundamental issues to consider when arranging a meeting that allows for attendance and participation of people with disabilities, divided into two major categories: (1.) the physical accessibility issues related to hotel, meeting facilities and the location of the meeting; and (2.) the accessibility of information that is presented and disseminated at the meeting.

North Carolina Office on Disability and Health with Woodward Communications Removing Barriers: Tips and Strategies to Promote Accessible Communication. 1999. www.fpg.unc.edu/~ncodh/communicate.html

Addresses the basics in communicating with people with disabilities.

Addresses problems and issues with PDF web document access.

About the Author

June Isaacson Kailes, Associate Director, Center for Disability Issues and the Health Professions Western University of Health Sciences, Pomona, California, is well known for her national and international work in disaster preparedness for people with disabilities. Her publications include Living and Lasting on Shaky Ground: An Earthquake Preparedness Guide for People with Disabilities, distributed by California Office of Emergency Safety and Creating a Disaster: Resistant Infrastructure for People at Risk Including People with Disabilities used and published in several countries. Inspired by 9/11 and influenced by her past work in disaster preparedness, she authored Emergency Evacuation Preparedness: Taking Responsibility for Your Safety: A Guide for People with Disabilities and Other Activity Limitations. Material from this guide has been incorporated into several government and private sector evacuation plans as well as used by emergency management personnel.

About the Sponsoring Organization

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Michael Fox is the co-investigator. For information www.nobodyleftbehind2.org or contact 785-864-4095 or 785-864-0706 (TDD), 785-864-5062 (Fax)

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